

Appendix 1: Offshoring in the Northern Netherlands, since 2000

Company	Market	Town	Number of jobs lost	Year	Destination	What is relocated?	Reasons:
Purac Glucochem	Lactitol	Ter Apelkanaal	Not known yet: 0 - 85	2007	Thailand, Brazil and US		
Cordis	Medical devices	Roden	660 (company closure)	2007	Mexico & US	Production and R&D	Market, prices, competition, profit maximalization
Villeroy & Boch	Sanitary manufacturer	Roden	At least 50 out of 250 jobs	2006	Czech Republic	Production	High wages in NL
Fresenius	Medical products	Emmer-Compascuum	138	2006	Czech Republic and Brazil	Production	
Tonerfill	Refilling ink cartridges	Leeuwarden	75	2006/7	Romania		Cheaper in Romania
Swedish Match	Lighters and matches	Assen	32 of 185	2006	Philippines	Production	
Advanced Medical Optics	Pharmaceutical company (contact lenses)	Groningen	70 out of 140	2006	Puerto Rico	Production	
Lufkin	Measuring tape	Emmen	26 out of 37	2005	Asia	Production	
Prins	Metal industry	Dokkum	90 in 2003 and 90 in 2005	2003/2005			Competition with low wage countries, decrease in sales
Armstrong	Ceiling systems	Hoogezand	120	2004	Germany	Whole company	higher rate of return
Honeywell	Measuring and control measurements for central heating	Emmen	100	2004	Hungary	Production	
Philips	Electronics	Drachten	150	2003	China	Production electric shavers and sun beds	
Philips	Electronics	Hoogeveen	775	1997-2003	Poland	Production vacuum cleaners	Low wages, low value added products
Philips	Electronics	Stadskanaal	45 out of 90 jobs	2003		Production displays	
Philips	Electronics	Winschoten					
Volharding Shipyards	Shipyards Industry	Foxhol			Romania/China		Low wages
Bijlsma	Shipyards Industry	Warten/Lemmer					
Barkmeijer	Shipyards Industry	Stroobos	No exact numbers, but estimates of 3000 jobs lost in the totals shipbuilding industry in 4 years (2000-2003)				
Damen	Shipyards Industry	Harlingen					
Tille	Shipyards Industry	Kootsterille					

Wagenborg	Shipyards Industry	Delfzijl					
Tyco	Industrial devices (taps, pipelines and fittings for dairy industry)	Sneek		2001/2	New-Zealand		
Plast Molding	Synthetic material processing	Emmen					
Dokkumer Vlaggen Centrale	Flag production	Dokkum	16		China		Competition
Sanmina SCI	Computer reparations	Heerenveen	400 (company closure)	2002	Eastern Europe	Production	Low wages
Xerox/ Tektronix	Products, systems, services and supplies for document processing and management	Heerenveen	110	2001	Eastern Europe and Asia	Production	Disappointing sales and profit
Companies that have lost employment because of competition from low income countries (not necessary offshoring)							
Spinder products	Metal industry	Harkema	60	2007	China	Production	
Oostwoud International	Metal industry	Franeker	18	2006			Competition with low wage countries
Johnson Controls	Metal industry	Leeuwarden		2005			
Caparis	Metal industry	Drachten/ Leeuwarden	64, people get a new job within organization	2005			Competition with low wages countries
Royal Hoitsema Labels	Specialty printing office	Groningen	18	2005			Low wages
Oreel PME	Traffic responsive systems and parking machines	Leeuwarden	45	2005			
Acordis/ Diolen Industrial Fibers	High strength polyester	Emmen	130	2005			
Impress	Can manufacturer	Leeuwarden	80	2004			
Bergum Staalbouw	Bridge building	Bergum	40	2004			
Viro Food en Viro Noord	Engineering company	Leeuwarden	52	2004			Declining number of orders because of clients offshoring to low wage countries
Avebe	Potato starch	Foxhol, Ter Apelkanaal, Veendam	350	2002			
Kappa GSF	Box making company	Oude Pekela	40	2002			

Draka	Cable manufacturer	Delfzijl	60	2002	
WECO	Gardenchair pillows	Wolvega	57	2001	Competition with low wage countries, large debtor